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We hereby send you the latest revision from our paper.


Best Regards

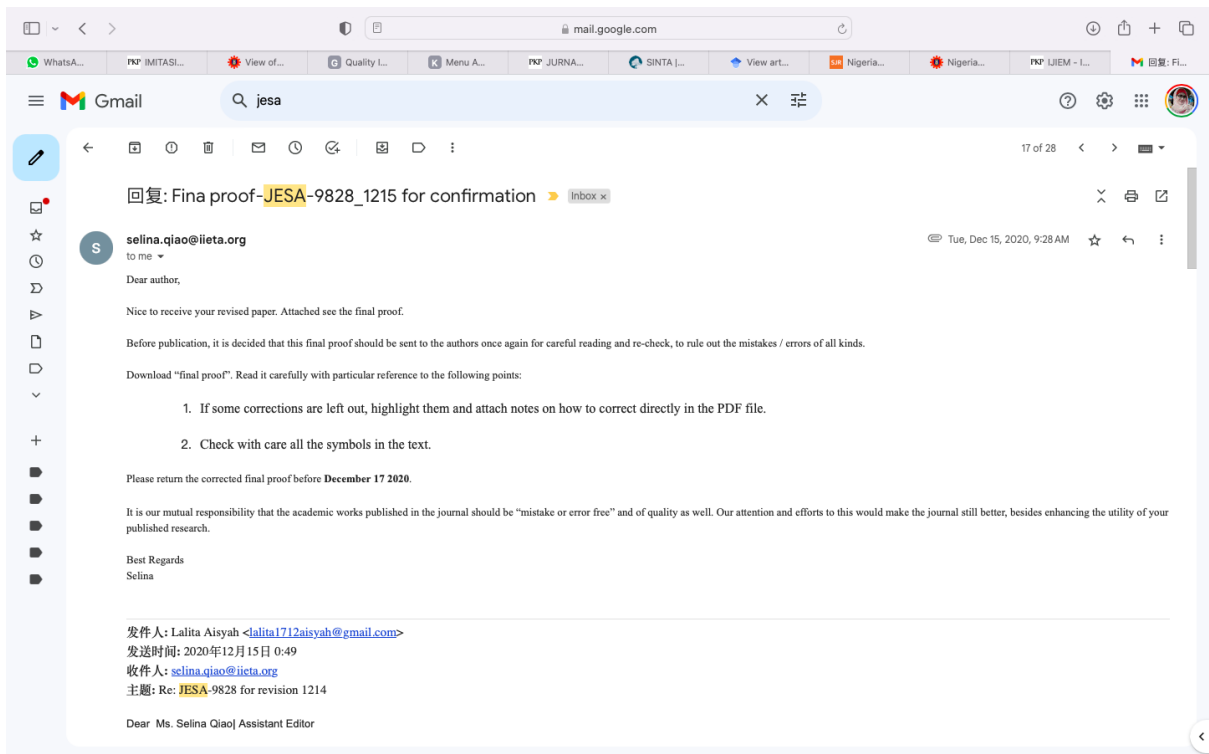
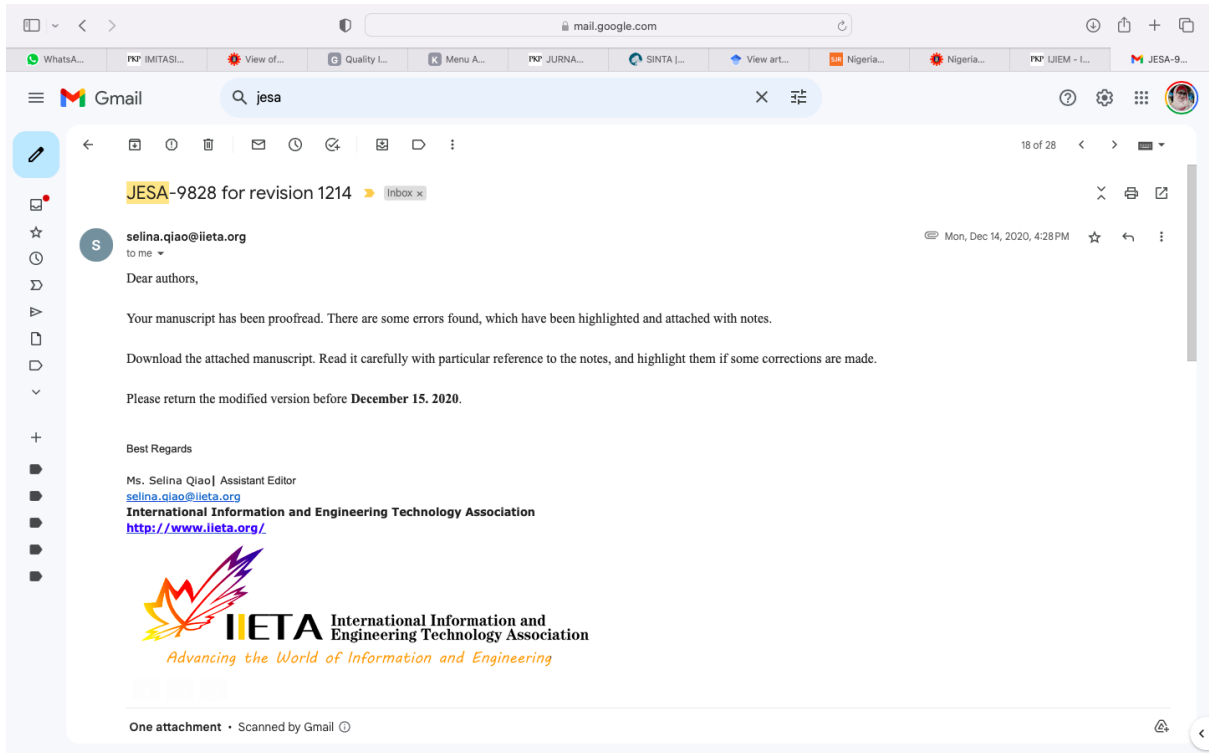
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selina.qiao@iieta.org  
to me

Tue, Dec 22, 2020, 7:21PM


Dear Authors,

Attached please see the final version for publishing.

Any questions, please let us know.

BR

Ms. Selina Qiao | Assistant Editor  
[selina.qiao@iieta.org](mailto:selina.qiao@iieta.org)  
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Lalita Aisyah  
Oke pa. Makasih ya

Tue, Dec 22, 2020, 9:53PM

Lalita Aisyah <lalita1712aisyah@gmail.com>  
to selina.qiao

Wed, Dec 23, 2020, 3:00PM

Dear Ms. Selina Qiao

We hereby send you the Final revisi our paper.


Thank you for your attention

Best Regards

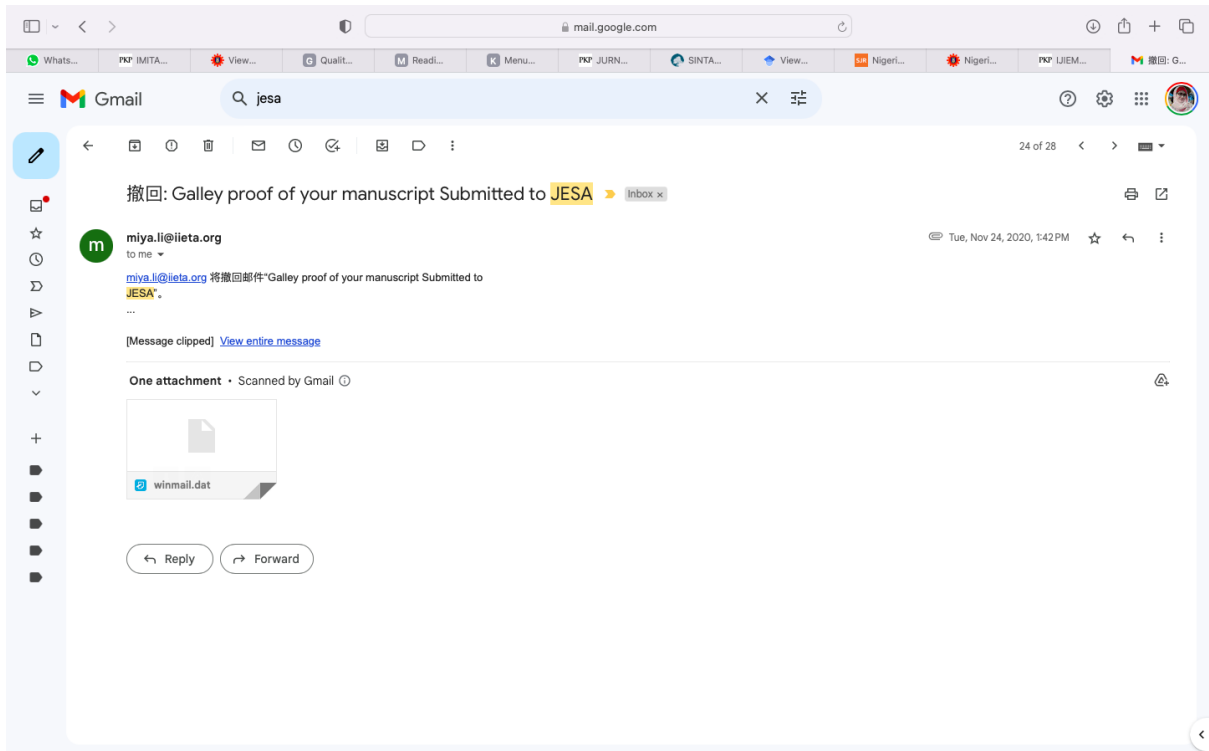
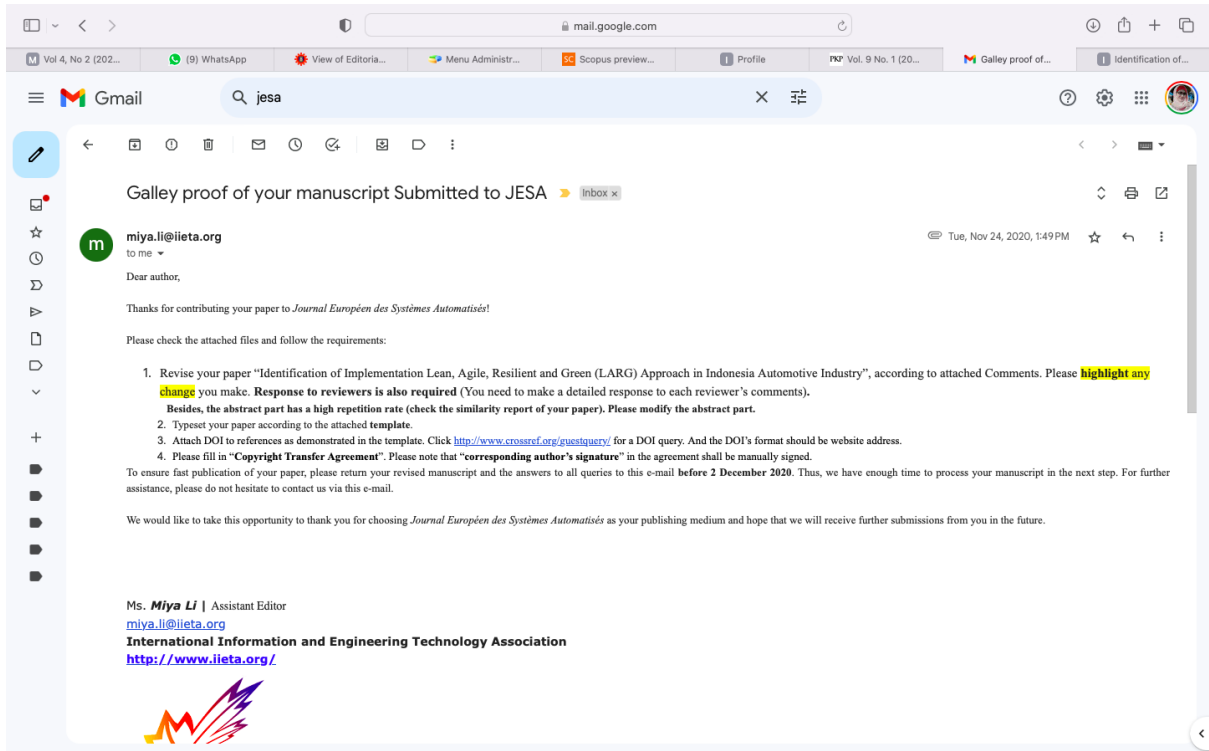
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**Lalita Aisyah** <lalita1712aisyah@gmail.com>  
to selina.qiao

Apr 7, 2021, 5:37 AM

Dear Selina,

With all due respect, I would like to ask again about the progress of our paper publishing process to **JESA**, because until now we have not received any news about when our paper will be published.

please all help from you

Best Regards  
Aisyah

---

**selina.qiao@iieta.org**  
to me

Apr 14, 2021, 5:02 PM

Dear Author,

Please be informed that your paper shall be published in the second issue of **JESA** 2021.

We'll keep you updated if it's published.

Kind Regards  
Selina

发件人: Lalita Aisyah <lalita1712aisyah@gmail.com>  
发送时间: 2021年4月7日 6:37  
收件人: selina.qiao@iieta.org  
主题: Re: Paper Paublication

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to humiras

Apr 15, 2021, 7:14 AM

...

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**Lalita Aisyah** <lalita1712aisyah@gmail.com>  
to selina.qiao

Apr 15, 2021, 8:17 PM

Dear Selina,

Thank you for your information.

Kind regards

---

**Lalita Aisyah** <lalita1712aisyah@gmail.com>  
to humiras

Apr 15, 2021, 8:18 PM

Pa Hum ini jawaban dari **JESA** ya, smoga di issue ke 2 paper kita terbit.

Alhamdulillah

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**humiras hardi purba** <hardipurbaipb@gmail.com>  
to me

Apr 15, 2021, 9:00 PM

Iya neng...semoga bisa terbit secepatnya.

Terima kasih.

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**Paper Paublication** Inbox x

**Lalita Aisyah** <lalita1712aisyah@gmail.com>  
to selina.qiao

Mar 19, 2021, 5:05 PM

Dear Selina Qiao,

I want to ask about our paper that has been accepted at **JESA**, as for the title of my paper is "Identification of Implementation Lean, Agile, Resilient and Green (LARG) Approach in Indonesia Automotive Industry"

Our paper has been declared accepted with revisions and on 23 dec 2020 we have sent the final proof file. However, until now we have not received any information on when our paper will be published at **JESA**.

We really hope that you can provide information about the problems of our paper publishing.

Thank you for all the kindness

Siti Aisyah

**Lalita Aisyah** <lalita1712aisyah@gmail.com>  
to humiras

Mar 19, 2021, 5:05 PM

sdh neng kirim ya pa

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**selina.qiao@iieta.org**  
to me

Mar 19, 2021, 6:55 PM

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Best Regards  
Selina

发件人: Lalita Aisyah <lalita1712aisyah@gmail.com>  
发送时间: 2021年3月19日 18:05  
收件人: selina.qiao@iieta.org  
主题: Paper Paublication

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to selina.qiao

Mar 20, 2021, 11:41 AM

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We wish you the best in your research career and hope to have outstanding studies coming from you for publication in JESA in the future as well. We would also appreciate your citing the research content published in JESA in other research papers that you intend to submit to other journals. This will help raise JESA's profile.

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## Identification of Implementation Lean, Agile, Resilient and Green (LARG) Approach in Indonesia Automotive Industry

In this paper, the author used the LARG to analyze the implementation in Indonesia automotive industry, and carried out IPA to analyze the importance and performance of each LARG sub-indicator. The paper's content is complete, and its practical value is considerable. But here are some review opinions, please revise.

1. There are too many key words. Here, as mentioned in the paper, the abbreviation of the words Lean, Agile, Resilient and Green is LARG. Give the abbreviation in key words is enough.
2. The approach of Lean, Agile, Resilient and Green presented by author are all conventional analysis methods. Have you make a research or discussion considering the actual existing problems in Indonesia Automotive industry.
3. In the 2.2-Calculation of LARG Index, the item-Each sub-indicator was assessed using the *Likert scale* 1-5 where, 1 indicates "behavior is not implemented and 5 means "behavior is completely implemented", was mentioned several times in the paper. There is no need to repeat this sentences. "Condition 1" or "Situation 1" can be used instead of it.
4. In formula (3),  $w_x$  is the weight of paradigm. The weight is calculated by considering the proportion and importance of each value, while the numerator and denominator of Formula (3) are both the average values. How to explain it here?
5. In this paper, IPA is used to analyze the importance of parameters. Then, how to determine the division standard or threshold value here? And the vertical (Y) is the importance, which is used to analyze from Y or comprehensive consideration?
6. "The LARG indicators and its sub-indicators were selected by considering the effect on the condition of were 40 indicators used in the assessment of LARG issue in the industry". In Indonesia Automotive Industry, how to judge the importance of these 40 indicators? How is the tolerance of the results calculated by formula (2) considered?
7. In the Table 2, the total average value given by the experts is 4.54. In the sample survey analysis in Indonesia automotive industry, the total average value of Table 4 is 4.545, which is higher than the average value given by the experts. As can be seen from Table 5, the performance of the Lean behavior and Resilient behavior is higher than importance. How do you consider it here?
8. In Figure 2, "In lean indicators, the sub-indicators to be improved was PL2 (Reduce lot Size) located in Quadrant II". Some values appeared at the boundary, such as PL7 in Figure 2, PL7 and PL2 in Figure 4. The emergence of these information also represents a certain meaning, and has a subtle influence on the Indonesia automotive industry. These information also can be discussed in the paper.
9. The quality of Figure 2-4 is too poor. Please change to clear figures. Any word, number, shape and symbol on figures must be discernible when the page zoom level stands at 120%. We suggest that you use one of the following Open Type fonts: Times New Roman, Helvetica, Arial, Cambria, and Symbol, when preparing your figures.



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Approach in Indonesia Automotive Industry

**Author/s:**

Siti Aisyah, Humiras Hardi Purba, choesnul Jaqin, Zulfi Resti Amelia,  
Hendra Adiyatna.

**Corresponding author (if more than one author):**

Siti Aisyah

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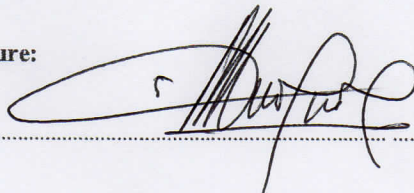
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